INTERVIEW
Board Leadership in Challenging Times
By Sue Ellen Wagner
Carolyn F. Scanlan, vice chair of Penn Medicine Lancaster General Health, discusses how governing boards can best address some of the challenges ahead in 2021.

DIVERSITY
“The Thing About Diversity Is …”
By Karma H. Bass and Erica M. Osborne
Addressing misconceptions that stymie recruiting efforts by governing boards will help achieve greater board diversity.

RESOURCES
AHA Toolkit on Advancing Health Equity Strategies and Tactics
This first toolkit in AHA's Institute for Diversity and Health Equity's new resource series focuses on approaches to promote data collection and stratification to improve patient outcomes.

COVID-19 RESOURCES
COVID-19 in 2021: The Potential Effect on Hospital Revenues
A new analysis by Kaufman Hall highlights the ongoing consequences of the COVID-19 pandemic on the financial stability of hospitals and health systems, threatening their ability to continue to provide essential services to their patients and communities.

TRANSFORMATION TALKS
A Breakout Opportunity for Behavioral Health
Behavioral health is essential not only to individual health but also population health. To address the challenge, hospitals and health systems are creating innovative regional systems of behavioral health care by forging community partnerships and leveraging technology.