PRACTICAL GOVERNANCE

Emerging Committee Effectiveness Practices
By Pamela R. Knecht

The best boards revisit their committee structures, responsibilities and information flow to ensure detailed oversight while devoting more time to strategic and policy issues.

VIEWPOINT

Recruiting Millennials to the Hospital Board
By Paul H. Keckley

Millennials use the health care system in a unique way. Trustees must be attentive to their views and recruit them to the board for its long-term sustainability.

PERFORMANCE IMPROVEMENT

Integrating Behavioral and Physical Health through Primary Care
By Lola Butcher

Hospitals and health systems are finding a range of ways to integrate behavioral and physical care in primary care settings, thereby improving patient outcomes and lowering costs.

BOARD EFFECTIVENESS

Strengthening Culture through Good Governance Practices
By Ray Valek

For effective cultural stewardship, boards need to promote behavioral expectations for patient care and make sure that espoused values and norms are respected throughout the organization.