EMERGING ISSUES
Understanding Your Physician Employment Strategy
By David W. Miller
Oversight of an employed physician network is a new and evolving role for your board. Focus on five key issues, and adopt three best practices, to help the network succeed.

PRACTICAL GOVERNANCE
Board Oversight of Culture for High-Performing Hospitals
By Mitchell T. Rabkin, M.D., and Susan Y. Friedman
An external review of workplace operations produces a Leadership Letter with observations and recommendations for continuous improvement, followed by open discussion among the board, CEO and top management.

CYBERSECURITY
The Board’s Role in Cybersecurity (Part Two)
By Rebecca Vesely
Trustees should take steps to understand and reduce the risk of large-scale data breaches.

POPULATION HEALTH
A Foundation for Improving Social Determinants of Health
By Laurie Larson
Philanthropy can drive innovative initiatives to address social, economic, educational and quality of life issues in the community.